

Digitalisation







Particularizing



Homogenizing



Empowering

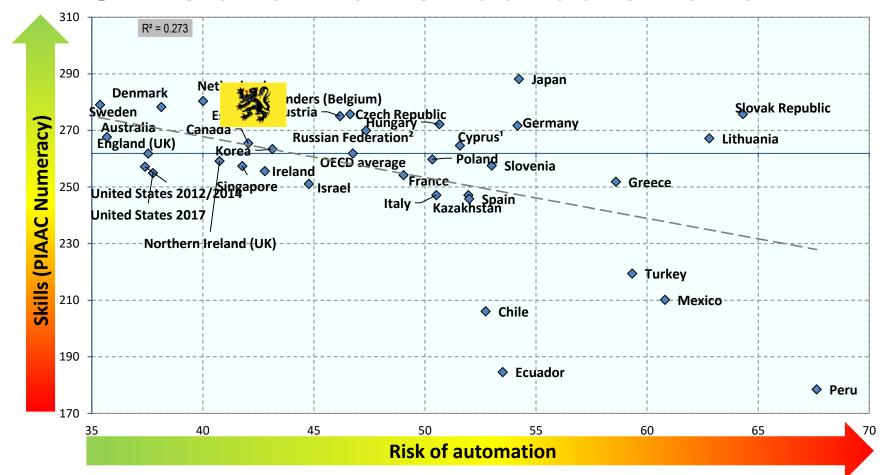


Disempowering

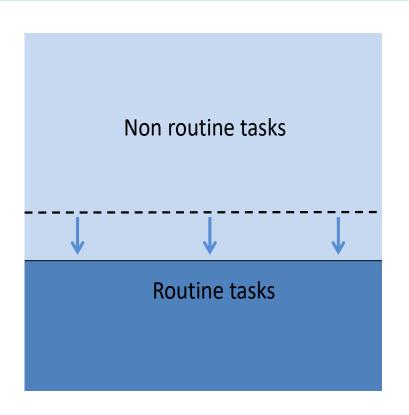
The new nature of the firm

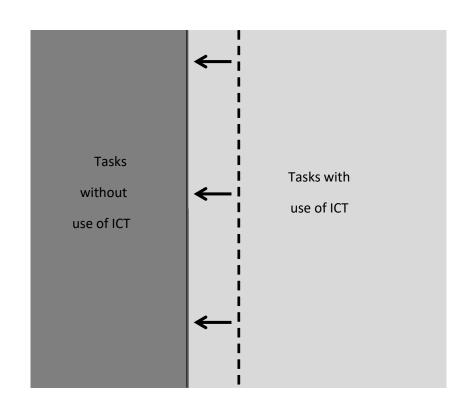
- Digital "platform" technology drives the (re)organisation of firms
- Small units of employment with global reach require re-think of what "small" means (employment or revenue to market share)
- Peer-to-peer markets are blurring the distinction between a consumer and a business
- Governments work with platforms to implement policies

Skills and the risk auf automation

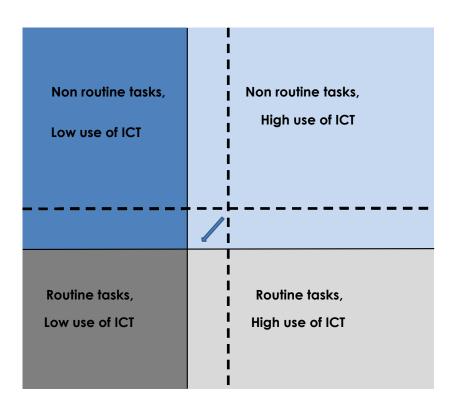


TWO EFFECTS OF DIGITALISATION



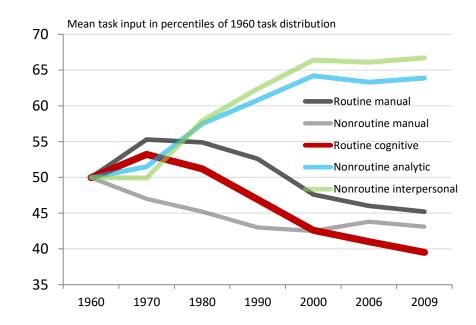


TWO EFFECTS OF DIGITALISATION





The kind of things that are easy to teach are now easy to automate, digitize or outsource



Transformative competencies





- Creating new value
- Taking responsibility
- Reconciling tensions
 & dilemmas

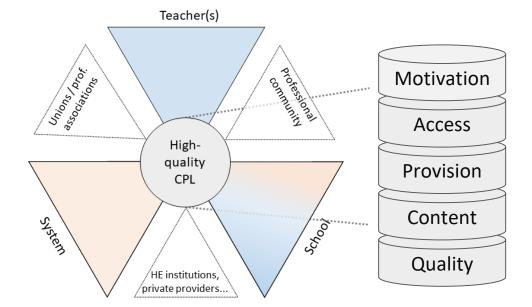


The OECD TPL study



Continuing Professional Learning (CPL) = all formal and informal activities aimed at helping teachers to update, develop and broaden their skills, knowledge and expertise

3 levels of action



and 5 policy dimensions



The diagnostic study for Flanders 11-25 January 2021



Analysis

Analytical framework International data Review of research



Background report

Prepared by Flemish
Department of Education
and Training
Based on OECD guidelines



(Virtual) country visit

International experts
Stakeholder interviews
School visits





The diagnostic study for Flanders 11-25 January 2021



(Virtual) country visit

International experts:

Claire Sinnema (University of Auckland, New Zealand)

Louise Stoll (Institute of Education, University College London, UK)





Stakeholder interviews:

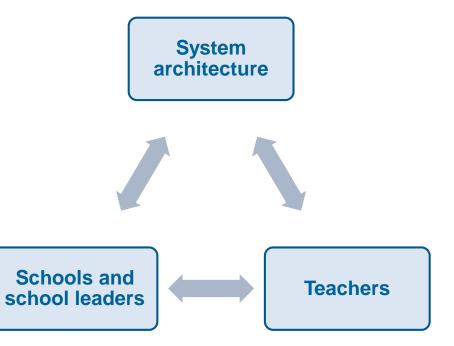
46 meetings / 130 individuals

- Ministry of Education and Training
- Pedagogical Advisory Bodies
- Representatives of teachers, teacher trainers, parents and students
- Various CPD providers
- 2 Research seminars
- 4 school visits



Three perspectives on TPL







A SWOT diagnosis



Strengths Weaknesses

Internal to the TPL system

Opportunities Threats

Part of the wider environment in which TPL operates





Creating a system that promotes continuing professional learning





Strengths

- System-level commitment to strengthening teachers' continuing professional learning
- Gradual change in CPL approaches across
 providers towards evidence-informed practice and innovation
- Emerging connections across actors within and beyond the education system in supporting effective CPL





Strengths Weaknesses

- System-level commitment to strengthening teachers' continuing professional learning
- Gradual change in CPL approaches across providers towards evidence-informed practice and innovation
- Emerging connections across actors within and beyond the education system in supporting effective CPL

- CPL is not reflected as a core aspect of teachers' work in broader workforce policies
- There is limited information on and evaluation of CPL at a system level
- System fragmentation and limited coordination among CPL providers result in a sub-optimal CPL offer





Threats Opportunities

- Low status and attractiveness of the teaching profession, with teachers described negatively in the media
- There is limited attention to lifelong learning in Flemish schools, mirroring the situation in Flanders more broadly
- While various reforms are underway, insufficient focus on alignment, sequencing and co-construction may hinder their successful implementation





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- Co-constructing CPL principles and a shared vision for the teaching profession in the context of the new curriculum
- Linking key aspects of teacher policy to expectations for professional growth (e.g. teacher appraisal, career structure and time use regulations)
- Building on COVID-related digitalisation to develop more direct channels for communication with schools and practitioners





Embedding professional learning in schools





Strengths

- All schools develop a CPL policy
- School leaders have considerable autonomy in shaping CPL policy
- Emergence of collaborative learning practices within schools and across schools through school communities





Strengths Weaknesses

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- Policy making capacity related to CPL is variable
- Needs identification does not sufficiently consider evidence, including on student needs, and evaluation of CPL quality at the school level is limited
- **Insufficient transfer** to classroom level



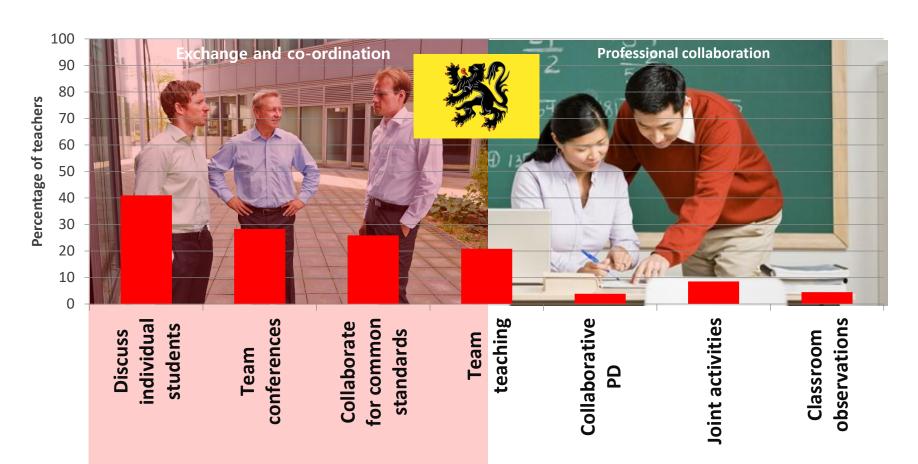


Threats Opportunities

- Insufficient embedding of shared leadership inhibits school support for CPL
- Limited professionalisation support for school leaders and boards
- Time and resource constraints hinder transfer of new learning into everyday practice

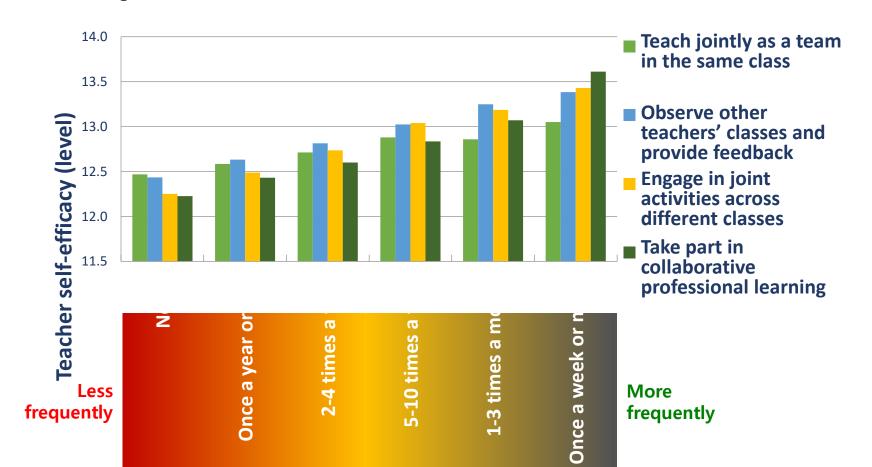
Teacher professional collaboration

Percentage of lower secondary teachers who report doing the following activities at least once per month



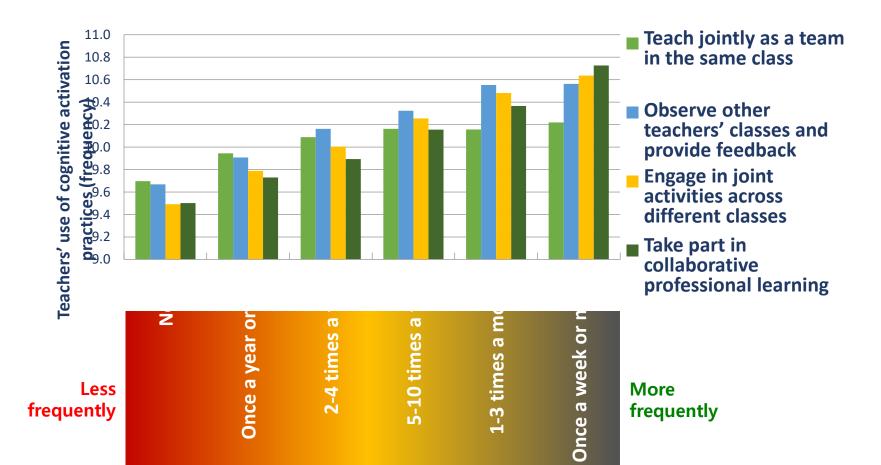
Teachers' self-efficacy and professional collaboration

OECD average-31



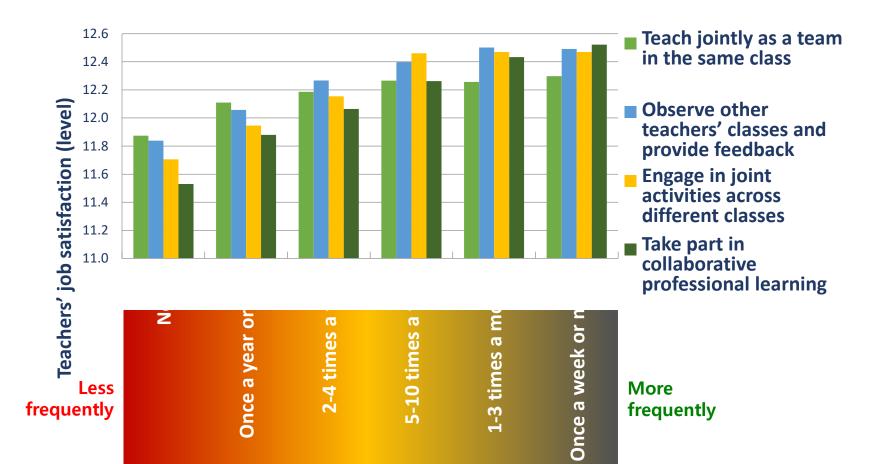
Teachers' use of effective teaching practices and professional collaboration

OECD average-31



Teachers' job satisfaction and professional collaboration

OECD average-31







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- Potential for co-construction and strategic development of school leadership competence framework
- Deepening evidence-informed practice to target and prioritise resources for CPL
- A new curriculum and COVID-related digitalisation as opportunities for collaborative professional learning



Embedding professional learning in teaching practice





Teacher perspective



Strengths

- Some teachers have experienced the big pockets of excellence in the system that can be leveraged
- Growing recognition by teachers of the need for more robust, embedded, extended and impactful professional learning approaches
- New teachers can expect and have access to a formal programme of induction



Teacher perspective



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- Critically low levels of teachers' time spent engaged in CPL.
- Traditional, transmission-oriented CPL approaches addressed to individual teachers remain commonplace; with CPL not necessarily spanning the career, and highly dependent on leadership capability and school conditions
- **Variable quality** of CPL rarely embedded, sustained opportunities to learn about/through inquiry or engage with data, research, beliefs

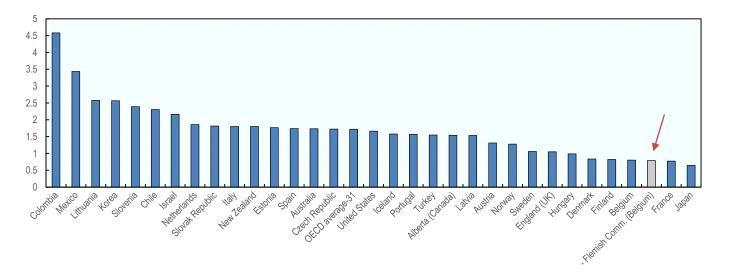


An international perspective Time spent by teachers on PD



Time spent by teachers on professional development

Average number of hours (i.e. 60 minutes) spent by lower-secondary teachers on professional development in the most recent complete calendar week prior to the survey





Teacher perspective



Threats Opportunities

- Curriculum aspirations will not be realised and achievement decline turned around without teachers access and receptiveness to and engagement in high quality CPL
- Flat career structure for teachers means little recognition and motivation for CPL

- The new **curriculum** as a lever to develop teachers' commitment to shared aspirations which becomes the focus of high quality CPL
- Developing structures, supports and improved system conditions to promote lifelong learners and enable more teacher leadership



